

## **T10 – Responsible technologies for resilient and sustainable society, organizations and employees**

Advances in technologies such as Artificial Intelligence (AI), Intelligent robots, the Internet of Things, Cloud Computing, Blockchain, and Augmented and Virtual Reality are continuing to have a significant impact on organizations, employees and society as a whole (He, Teng, & Song, 2023; Bankins et al., 2024; Tortorella et al., 2025). Sometimes described as ‘exponential technologies’ referring to their growth along and beyond the lines of Moore’s Law, these digital and data-driven approaches are reconfiguring the practical, analytical, and spatial dimensions of organizations and shaping new societal and organizational futures (Tursunbayeva et al., 2024). For example, generative AI tools such as ChatGPT have already become critical tools for businesses and people raising huge debates about whether and how they can contribute to or challenge business sustainability, and employee wellbeing (Ayinde et al., 2023).

In VUCA are of volatility, uncertainty, complexity and ambiguity, “black swan” and “grey rhino” incidents caused by ‘exponential technologies’ foster organizations and their employees to act. Accordingly, it is unsurprising and, to some extent encouraging, that businesses are keeping up with new technologies and seeking to improve their effectiveness and resilience, such innovations also expose employees and organizations to new risks and threats (Tursunbayeva, & Gal, 2024). For employees, they have implications for privacy, autonomy, opportunities, income, and well-being, as well as freedom from bias or discrimination. For organizations, they have operational, financial, and legal implications, especially as the European Union and other global regions seek to better regulate the uses of data and AI, which can cascade into reputational damage. At a societal level, they pose risks for potentially amplifying biases and raising concerns about the reinforcement and perpetuation of existing inequalities. Dealing with the mentioned challenges requires from all stakeholders to demonstrate their resilience (Liang, & Cao, 2021; Prayag, Muskat, & Dassanayake, 2023; Trunk Širca et al., 2024). Organizational resilience refers to their ability to reformulate business strategy in the face of changes, to constantly understand and adapt to changes, to proactively react before changes are needed, and even to create new opportunities (Chen, Xie, & Liu, 2021). Similarly, employee resilience is a capacity of employees to positively cope, adapt, and even thrive in response to dynamic and challenging environments (Näswall et al., 2019). Resilient society, organizations and employees can react positively and powerfully in adversity, which is essential striving for corporate and human sustainability and achieving the United Nation’s 17 Sustainable Development Goals (SDGs) focusing on social inclusion, and the Decent Future of Work, among many others (Florez-Jimenez et al., 2025). Thus, overall, it is unclear what the long-term impacts of exponential technologies will be, and organizations face managerial and organizational dilemmas as they seek to demonstrate resilience, to embrace innovation whilst also avoiding harms and penalties. More knowledge and understanding of how these technologies are evolving and being used, as well as their soft and hard impacts, are therefore needed for the goal of ‘human-centeredness’ and sustainability in organizations to be achieved (He et al., 2023).

We invite submissions from multi-disciplinary practitioners and researchers critically reflecting on and analyzing ethical and trust issues around exponential technologies in organizations and their implications for organizations, employees, and society. We welcome conceptual and empirical contributions, reviews, case studies, experience-in-the-field reports, and debate papers inspired by interdisciplinary, multi-level, multi-stakeholder, multi-method, and culture-sensitive

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approaches that could address existing and future challenges and uncertainties, define an agenda for future research, and provide good practice recommendations and instruments for designing and evaluating human-centered, trustworthy, and sustainable technologies in organizations.

A non-exhaustive list of relevant research topics includes

- Trust issues in relation to exponential technologies
- Conceptualizing responsible adoption and use of exponential technologies for employees, groups, and organizations
- Organizational resilience in the face of exponential technologies
- Employee resilience in the face of exponential technologies
- Potential and perils of exponential technologies for diversity and inclusion (e.g., discrimination, bias, or inequalities) in organizations
- Organizational and managerial dilemmas related to the development, implementation, and use of human-centered, responsible, and sustainable exponential technologies and approaches to address them
- Employee dilemmas for recognizing/using exponential technologies at/for work
- Cases on transparent (and not) uses of AI at/for work in organizations of different types (e.g., SMEs or multinationals) and coming from different sectors (e.g., healthcare, public or private sector companies)
- Human versus algorithmic decision making
- Spatial, temporal, and behavioral work boundaries affected by exponential technologies
- Critical stakeholders in the responsible and human-centered application of exponential technologies at/for work (technology, developers, managers, employees, or organizations)
- Ethics washing in AI at work
- Existing and new (critical) theories, models, methodologies, and frameworks for studying and evaluating exponential technologies
- The role and/or impact of technologies on SDGs
- Guidelines and approaches for developing, implementing, or using ethical, sustainable, and human-centered exponential technologies for organizations

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## Track Co-Chairs (one table for each track chair)

(From 2 up to 4 co-chairs; at least one international co-chair; no more than 2 Italian co-chairs; the first one is considered the primary contact of the track)

Name – Surname	Živilė Stankevičiūtė
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Short bio	Živilė Stankevičiūtė, PhD in Management, is a Professor at the Sustainable Management Research Group, School of Economics and Business, Kaunas University of Technology, Lithuania. Her doctoral dissertation on Sustainable Human Resource Management has been recognised internationally: she received the Baltic University Programme Annual Award for the Best PhD defended in 2015.

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	<p>Her research interests include Sustainable Human Resource Management, Employee Well-being, Digital Transformations, Responsible Technologies, Robot-Human Interaction, Corporate Social Responsibility, and Employee resilience.</p> <p>She is a member of the National Expert Council for sustainable development goals at the Lithuanian Responsible Business Association (LAVA) dealing with SDG8.</p> <p>She has expertise in the field of partnership with business while conducting research projects and providing consultations. In addition, she has experience serving as a track chair or co-chair at various international conferences.</p>
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Name – Surname	Susana de Juana-Espinosa
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Affiliation	University of Alicante (Spain)
Short bio	<p>Dr. de Juana-Espinosa holds the position of Associate Professor at the Department of Business Organization (Spain) in the University of Alicante. She is a member of the SIRHO research group (Information Systems and Human Resources in Organizations) at the University of Alicante. She earned her Ph.D. in Business Management at in 2005 on the topic of strategic e-government.</p> <p>Her main areas of teaching are "Human Resource Management" and "Information Systems for Business Management", on business and social studies degrees, in English and Spanish. Her current research topics include e-government, human resource management, tourism business management and digital competencies, which has led to publishing in relevant conferences and impact journals both nationally and internationally, such as JCIS or TFSC. In addition, has participated in several competitive research projects, as research member, country IP and Project IP.</p>

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